

**Appendix 1: 2021/22 General Fund Key Variances - Month 9**

Division	Type of Variance	Description	Over/(Under) Spend Month 9
			£m
<b>ADULT SOCIAL SERVICES</b>			
	COVID-19 Additional Cost	Covid 19 additional demand from hospital discharge schemes	2.536
Integrated Community Services			
Integrated Community Services	COVID-19 Additional Cost	Potential Covid 19 additional demand from hospital discharges awaiting a review	2.447
	Non COVID-19 Cost Pressure	Care UK Bed Vacancies	2.107
Integrated Community Services	Non COVID-19 Cost Pressure	Additional demand above demographic allocation for older people TO DATE	0.800
Integrated Community Services	Non COVID-19 Cost Pressure	Projected additional demand above demographic allocation for older people based on current demand.	0.132
Integrated Community Services	COVID-19 Additional Cost	Social Workers, Occupational Therapist - 7 day week and 12 hour shift rota plus support staff & Brokerage.	0.200
Strategy & Commissioning	Underspend	HRS Related Support Additional Saving	(0.216)
Integrated Community Services	Underspend	One-off Direct Payment Surplus	(0.500)
Integrated Community Services	Non COVID-19 Cost Pressure	Assistive Technology Saving Reprofiled	0.150
Integrated Community Services	Non COVID-19 Cost Pressure	Demand Management Saving Reprofiled	0.250
Integrated Community Services	Underspend	Additional Client Contribution due to increased placements	(0.200)
Strategy & Commissioning	Underspend	Transport Underspend from Day Centre Closures	(0.264)
Integrated Community Services	Underspend	Safeguarding DOLS Assessments	(0.278)
Adult Social Care	COVID-19 External Funding	Infection Control & Rapid Testing Costs	2.118
Adult Social Care	COVID-19 External Funding	Infection Control & Rapid Testing Grants	(2.118)
Integrated Community Services	COVID-19 External Funding	NHS funding for Discharge scheme 3	(1.760)
Integrated Community Services	Non-COVID-19 External Funding	Workforce Capacity Fund Grant	(2.378)
Integrated Community Services	COVID-19 External Funding	Workforce Capacity Fund Grant	(0.100)
Integrated Community Services	Non-COVID-19 External Funding	Workforce Capacity Fund Costs	1.650
<b>Total ASS</b>			<b>4.576</b>
<i>Of which CV-19 pressures</i>			<i>3.323</i>
<b>CHIEF EXECUTIVE</b>			
Communications	COVID-19 Loss of Income	Lost advertising income	0.010
Communications	Non COVID-19 Cost Pressure	Costs to convert all Council website documents into accessible formats to meet legal requirements	0.155
Communications	Non COVID-19 Cost Pressure	Costs relating to the More Equal Islington project	0.148
Communications	Non COVID-19 Cost Pressure	Print Services overspend mainly due to vacancy factor, additional IT costs and loss of income	0.050
Communications	Underspend	Net underspends on supplies & services throughout Communications	(0.008)
<b>Total Chief Executive</b>			<b>0.355</b>
<i>Of which CV-19 pressures</i>			<i>0.010</i>
<b>CHILDREN'S SERVICES</b>			
Young Islington	COVID-19 Additional Cost	Cost of underwriting income at Iseldon Community Interest Company (CIC) in 2021/22 for the contract extension period to the end of October 2021.	0.233
Young Islington	COVID-19 Additional Cost	Cost of underwriting commercial income risk for the period of dual contract running to the end of December in relation to the universal youth offer	0.052
Safeguarding and Family Support	COVID-19 Additional Cost	Forecast pressure on Children's Social care placements budget. While an overspend is forecast, activity has reduced in the first quarter of the year.	0.927
Early Intervention and Prevention	COVID-19 Loss of Income	Impact of self-isolation and potential structural reduction in demand for paid for childcare provision post COVID-19 – 10% loss in income would cost £0.500m.	0.565
Learning and Culture	COVID-19 Additional Cost	Estimated increased cost of SEN transport due to COVID-19 and loss of curriculum income. This pressure is after drawing down provisional demographic growth allocations	0.292
Learning and Culture	COVID-19 Loss of Income	Cardfields: forecast reduction in income due to COVID-19	0.094
Learning and Culture	COVID-19 Additional Cost	Additional cost of cleaning BSF schools (Council share)	0.084
Learning and Culture	COVID-19 Additional Cost	Cost of Chromebooks for FSM pupils billed in 2021/22 that were funded by grant income recognised in 2020/21	0.054
Young Islington	Non COVID-19 Cost Pressure	Estimated in-year pressure from the enhanced youth offer in 2021/22 that is currently being procured, including period of dual running with the existing contractor.	0.122
Young Islington	Non COVID-19 Cost Pressure	Increased activity re. secure remand / reduction in grant funding from the Youth Justice Board. There has been a further increase in activity that if it is sustained will lead to an overspend in addition to an in-year reduction in grant funding.	0.300
Young Islington	Non COVID-19 Cost Pressure	Staffing pressures across the division	0.136
Young Islington	Non COVID-19 Cost Pressure	External costs incurred in relation to 2020/21 but charged for in 2021/22	0.075
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Additional demography related cost pressure - there have been increased numbers of care leavers in recent years (35% increase since 2017/18) and the Independent Futures service is facing increasing capacity issues to meet increased demand. This is creating an ongoing staffing cost pressure.	0.262
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Underlying pressures in relation to care proceedings are continuing in 2021/22 as a number of budget risks have materialised	0.391
Safeguarding and Family Support	Non COVID-19 Cost Pressure	SEND transport related cost pressure in relation looked after children in out of borough provision	0.080
Safeguarding and Family Support	Non COVID-19 Cost Pressure	PIP funding extension agreed by the Department of Education but could not be accounted for as a receipt in advance – grant income recognised in full in 2020/21, therefore this is a timing issue.	0.119
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Increased demand for temporary accommodation - pressure estimated at £125k for 2021/22 based on average of 2019/20 and 2020/21 excluding COVID-19 impact.	0.125
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Net staffing pressures across the division	0.390
Safeguarding and Family Support / Early Ir	Non COVID-19 Cost Pressure	Commitments in Early Help against the multi-year budget provision (Fairer Together and Children's). Income recognised in full in 2020/21, therefore this is a timing issue.	0.853
Early Intervention and Prevention	Underspend	Unallocated grant aid budget	(0.023)
Early Intervention and Prevention	Underspend	Underspend against the budget for Lunch Bunch	(0.035)
	Non COVID-19 Cost Pressure	Legal costs in relation to SEND appeals	0.050
Learning and Culture	Non COVID-19 Cost Pressure	Increase in operational capacity of SEND Team to meet significantly increased caseloads as per the agreed SEND strategy and in line with our statutory duties. This is an ongoing cost pressure.	0.167
Learning and Culture	Underspend	Forecast reduction in cost of universal free school meals due to an expected reduction in pupil numbers and an increase in government funded free school meal (FSM) eligibility	(0.100)
Learning and Culture	Non COVID-19 Cost Pressure	Increased cost of school uniform grants as FSM numbers increase	0.030
Learning and Culture	Non COVID-19 Income Pressure	Increased cost of Post-16 bursary as FSM numbers increase	0.008
Learning and Culture	Non COVID-19 Cost Pressure	Islington Trauma Informed Practices in Schools – structural shortfall to continue project.	0.061
Learning and Culture	Underspend	Unallocated budget for Islington Community of Schools	(0.014)
Learning and Culture	Non COVID-19 Cost Pressure	Net staffing pressures across the division	0.062
Learning and Culture	Non COVID-19 Cost Pressure	Increase in system licencing costs	0.033
Learning and Culture	Non COVID-19 Cost Pressure	Structural shortfall in the Schools HR budget	0.085
Learning and Culture	Non COVID-19 Cost Pressure	Reduction in traded income	0.044
<b>Total CS</b>			<b>5.522</b>
<i>Of which CV-19 pressures</i>			<i>2.301</i>
<b>COMMUNITY WEALTH BUILDING</b>			
Corporate Landlord	COVID-19 Loss of Income	Lost income from Assembly Hall Events	0.498
Corporate Landlord	COVID-19 Additional Cost	Additional enhanced cleaning due to Covid - 19	0.298
Corporate Landlord	COVID-19 Additional Cost	Anticipated expenditure likely to be incurred as a result of COVID-19 hygiene maintenance of Assembly Hall: Air Handling System/Power upgrade to incorporate air handling/technological modification/IT/PPE	0.063
Corporate Landlord	COVID-19 Reduction in Cost	Reduced costs due to not holding events in Assembly Hall	(0.136)
Corporate Landlord	Non COVID-19 Cost Pressure	Forecast loss in commercial property income due to difficult market conditions.	0.641
Corporate Landlord	Underspend	Underspend on staffing costs due vacancies pending restructure in the division	(0.179)
Corporate Landlord	Non COVID-19 Cost Pressure	Running costs pressure due to reactive building repairs, letting and legal fees	0.095
Corporate Landlord	Non-COVID-19 External Funding	Additional grants income received from Arts Council	(0.172)
Corporate Landlord	Underspend	Underspend on cleaning due to additional internal recharges income from Adult Social Services	(0.300)
Directorate	Non COVID-19 Cost Pressure	Staffing pressure due to business support for the directorate	0.048
Directorate	Non COVID-19 Cost Pressure	Contribution to the Waking Watch programme at Hungerford estate	0.957
Planning & Development	Non COVID-19 Cost Pressure	Staffing pressure due difficulty in recruiting permanent staff and use of agency	0.370
Planning & Development	Non COVID-19 Cost Pressure	Additional services such as advertising and legal fees	0.127
Planning & Development	Non COVID-19 Cost Pressure	Lost income due to reduction in levels of Planning activity	0.254

**Appendix 1: 2021/22 General Fund Key Variances - Month 9**

Division	Type of Variance	Description	Over/(Under) Spend Month 9 £m
Inclusive Economy	Non COVID-19 Cost Pressure	Staffing pressure due to vacancy factor not met and carryforward income that was received last year but budget was not loaded this year	0.059
<b>Total CWB</b>			<b>2.623</b>
<i>Of which CV-19 pressures</i>			<i>0.723</i>
<b>ENVIRONMENT</b>			
Environment & Commercial Operations	COVID-19 Loss of Income	Deferral of Rent received from GLL for most of 21/22	2.985
Environment & Commercial Operations	COVID-19 Loss of Income	Reduced levels of bay occupancy in 1st quarter	2.859
Environment & Commercial Operations	COVID-19 Loss of Income	Reduced levels of permits and vouchers in 1st quarter	0.787
Environment & Commercial Operations	COVID-19 Loss of Income	Reduced levels of commercial waste income in 1st half of year	1.375
Environment & Commercial Operations	COVID-19 Loss of Income	Reduced income in park sports/events in 1st half of year	0.120
Public Protection	COVID-19 Additional Cost	Additional overtime/allowances/mortuary costs as a result of COVID-19	0.175
Public Protection	COVID-19 Loss of Income	Shortfall in Registrars income	0.292
Public Protection	COVID-19 Loss of Income	Licensing/Table & Chairs/Pest Control - Reduced income in 1st half of year	0.285
Environment & Commercial Operations	COVID-19 Reduction in Cost	Anticipated reduction in levy due to reduced commercial waste sales	(0.700)
Climate Change & Transport	Non COVID-19 Cost Pressure	Net overspend on supplies/services mainly due to contractor payments and transport costs	0.109
Environment & Commercial Operations	Non COVID-19 Cost Pressure	Net overspend on agency costs mainly due to annual leave cover	0.454
Environment & Commercial Operations	Non COVID-19 Cost Pressure	Net overspend on supplies/services and fees/charges throughout	0.019
Environment & Commercial Operations	Non COVID-19 Cost Pressure	Additional costs on employee costs, financial charges & NSL/PCN debt registration	0.557
Environment & Commercial Operations	Non COVID-19 Cost Pressure	Additional costs on vehicle maintenance within Street Services Operations	0.042
Environment & Commercial Operations	Underspend	Underspend on supplies/services mainly as a result of a reduction in bin purchases	(0.181)
Public Protection	Non COVID-19 Cost Pressure	Net overspend on employee costs as a result of the vacancy factor	0.141
Public Protection	Non COVID-19 Cost Pressure	Additional spend forecast on running costs	0.073
Department Wide	Underspend	Combined net underspend throughout the remaining divisions in the department	(0.009)
Department Wide	Underspend	Additional Parking income from Parking Bay Suspension, House in Multiple Occupation Licensing, recharges and other fee income	(5.803)
<b>Total Environment</b>			<b>3.580</b>
<i>Of which CV-19 pressures</i>			<i>8.178</i>
<b>Fairer Together</b>			
We are Islington	COVID-19 Additional Cost	We are Islington - Additional overtime/salary related expenditure incurred due to extra support and assistance provided to vulnerable, isolating and communities at large.	0.252
We are Islington	COVID-19 External Funding	Practical Support Payments Grant	(0.108)
<b>Total Fairer Together</b>			<b>0.144</b>
<i>Of which CV-19 pressures</i>			<i>0.144</i>
<b>HOMES &amp; NEIGHBOURHOODS</b>			
Housing Needs	Non COVID-19 Cost Pressure	Legal Costs - Pertaining to challenges to housing decisions. Fees for defence and third party legal fees in cases of defeat.	0.070
Housing Needs	Non COVID-19 Cost Pressure	Islington Lettings - Charges for voids and uncollected rent.	0.312
Housing Needs	Non COVID-19 Cost Pressure	SHPS (Single Persons Homelessness Prevention Scheme) - Unbudgeted contract	0.440
Housing Needs	Underspend	Temporary Accommodation: Nightly Booked/PSL	(0.985)
Housing Needs	Non COVID-19 External Funding	Housing General Fund Non COVID-19 Grants	(1.492)
Housing Needs	COVID-19 Additional Cost	Homelessness services - Estimated cost of COVID-19 related cases in TA	1.290
Housing Needs	COVID-19 Additional Cost	Rough sleeping - accommodating and supporting those brought into alternative accommodation as a result of COVID-19. Provision is through Hotels.	1.400
Housing Needs	COVID-19 Additional Cost	Housing - other excluding HRA: Non-Recourse to Public Funds and Incentive Payments to Landlords.	0.634
Housing Needs	COVID-19 Loss of Income	Other income losses - potential write offs of uncollected rent rising as a consequence of COVID-19 hardship.	0.093
Housing Needs	COVID-19 External Funding	RSI 4 Grant - Not strictly a COVID-19 Grant, but repurposed to support Rough Sleepers	(0.797)
Housing Needs	COVID-19 External Funding	Increased Housing Benefit due to additional cases	(1.749)
<b>Total H&amp;N</b>			<b>(0.785)</b>
<i>Of which CV-19 pressures</i>			<i>0.871</i>
<b>PUBLIC HEALTH</b>			
Other Public Health	Non COVID-19 Cost Pressure	Predominantly due to changes in staffing and delays in one-off Public Health projects, not utilising reserves	0.209
Sexual Health	Underspend	Activity is expected to continue to be low for FY 21/22. Consequently the division will continue to pay tariffs based on activity to NHS providers. Lower levels of PrEP activity and delay to building refurbishment work for YPSH	(0.982)
Smoking & Tobacco	Non COVID-19 Cost Pressure	The Smokefree Pregnancy project has resulted in an overspend. To be funded by underspends initially. Income for this project is being held in reserves. Other costs include stop smoking services for residents in supported accommodation. Will be making payments based on actual activity basis for Pharmacy stop smoking	0.043
Substance Misuse	Non COVID-19 Cost Pressure	Demand has continued to be high in the first quarter of 21/22. The department is still continuing with the commission of withdrawal services and homelessness health services.	0.184
Public Health	Non COVID-19 Cost Pressure	Small overspend in various other PH departments	0.034
Public Health	COVID-19 Additional Cost	Vaccination programme for COVID-19	0.543
Public Health	COVID-19 Additional Cost	Mainly due to an increase in online access to STI testing, treatment and online contraception	0.512
<b>Total Public Health</b>			<b>0.543</b>
<i>Of which CV-19 pressures</i>			<i>1.055</i>
<b>RESOURCES DIRECTORATE</b>			
Digital Services	COVID-19 Additional Cost	IT infrastructure costs	0.171
Digital Services	COVID-19 Additional Cost	IT equipment purchased and shipped for people whilst WFH, chargers, mobiles, headphones etc.	0.023
Digital Services	COVID-19 Additional Cost	Cost of additional helpdesk/engineer support (weekend work / overtime)	0.084
Digital Services	COVID-19 Additional Cost	Resource Costs	0.200
Digital Services	COVID-19 Additional Cost	Additional devices	0.130
Digital Services	COVID-19 Additional Cost	Courier/Transport Cost	0.005
Digital Services	COVID-19 Additional Cost	Software Subscriptions	0.126
Digital Services	COVID-19 Additional Cost	Support/Maintenance costs as a result of COVID-19	0.070
Digital Services	COVID-19 Additional Cost	Update Wi-Fi in key buildings to enable social distancing	0.123
Digital Services	COVID-19 Additional Cost	Fit out Council Chamber for broadcast	0.198
Digital Services	COVID-19 Additional Cost	Audio/Visual fit out	0.128
Digital Services	COVID-19 Additional Cost	Project overrun	0.170
Digital Services	COVID-19 Additional Cost	Digital Trainers	0.080
Digital Services	COVID-19 Additional Cost	PSN Remediation & Compliance (COVID-19 delay)	0.170
Digital Services	COVID-19 Additional Cost	Server 2008 migrations (COVID-19 delay)	0.148
Digital Services	COVID-19 Additional Cost	Working From Home Support Scheme - IT and furniture	0.110
Legal	COVID-19 Additional Cost	Delays on legal case management project	0.100
Legal	COVID-19 Loss of Income	Lost income due to reduction in legal service in regards to planning and property matters	0.048
Legal	COVID-19 Additional Cost	Due to procurement of the Caselines systems which allow digital submission of cases- inception since C-19 restrictions began	0.021
Finance	Non COVID-19 Cost Pressure	Various ad-hoc projects including ongoing restructures in finance and HR, recruitment campaigns and software upgrade costs	0.127
<b>Total Resources</b>			<b>2.232</b>
<i>Of which CV-19 pressures</i>			<i>2.105</i>
<b>Directorates Total</b>			<b>18.790</b>
<i>Of which CV-19 pressures</i>			<i>18.710</i>
<b>CORPORATE</b>			
LCTS Hardship Scheme	COVID-19 Additional Cost	Local Council Tax Support Hardship scheme 2021/22 - Mirroring £150 deduction scheme provided in 2020/21.	2.600
Pay Inflation	Non COVID-19 Cost Pressure	Assumed cost of 2021/22 pay award (TBC), in contrast to pay freeze assumed at 2021/22 budget setting.	2.900
<b>Total Corporate Items</b>			<b>5.500</b>
<i>Of which CV-19 pressures</i>			<i>2.600</i>
<b>OVERALL GENERAL FUND</b>			<b>24.290</b>
<i>Of which CV-19 pressures</i>			<i>21.310</i>
COVID-19 Grant Tranche 5 and COMF Allocation 2021/22			(11.714)
SFC Q1 Compensation (Initial Estimate)			(2.423)
Assumed Call on Contingency Budget			(4.012)
COVID-19 Contingency Budget			(5.500)
<b>FORECAST NET GENERAL FUND</b>			<b>0.641</b>